

# HIGHLAND RANCHES PROPERTY OWNERS ASSOCIATION

## 2011 BUDGET (TO BE \*AMENDED & RATIFIED 01/31/2011)

### INCOME

REGULAR DUES	(\$200 X 506 LOTS)	101,200.00
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### EXPENSES

BAD DEBT	4,500.00
BOOKKEEPING	5,500.00
CONTRIBUTIONS	1,175.00
INSURANCE	14,200.00
LICENSES/PERMITS	500.00
OFFICE SUPPLIES	200.00
POSTAGE	1,000.00
PRINTING	1,000.00
TAXES	1,265.00
UTILITIES	515.00
AUDITOR	5,500.00
LEGAL	4,000.00
OMBUDSMAN FEE	1,518.00
RESERVE FUND	8,000.00
ROADS	34,827.00 plus any 2010 surplus
SNOW REMOVAL	17,500.00

<b>TOTAL EXPENSES</b>	<b>101,200.00</b>
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**\*NOTE - ANY TRANSFER FEES, ARCHITECTURAL FEES, REFUNDS, OR UNSPENT 2010 BALANCES WILL GO INTO THE 2011 ROADS , RESERVE AND SNOW BUDGET ITEMS.**

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